DISTRICT OF SAANICH MINUTES OF THE SPECIAL COMMITTEE OF THE WHOLE MEETING FINANCIAL PLAN HELD IN THE COUNCIL CHAMBERS SAANICH MUNICIPAL HALL, 770 VERNON AVENUE <u>TUESDAY, FEBRUARY 28, 2017 AT 7:00 P.M.</u> WEDNESDAY, MARCH 1, 2017 AT 6:00 P.M. WEDNESDAY, MARCH 8, 2017 AT 6:00 P.M.

Present:

5280-20

2017 Budget

Chair: Mayor Atwell

- Council: Councillors Brice, Brownoff, Haynes, Murdock, Plant, Sanders and Wergeland
- Staff: P. Thorkelsson, Chief Administrative Officer; V. Tinney, Director of Finance; L. Ciarniello, Director of Corporate Services; H. Machielse, Director of Engineering K. Watson, Director of Legislative Services; S. Samborski, Director of Parks and Recreation; S. Hvozdanski, Director of Planning; B. Downie, Police Chief Constable; M. Burgess, Fire Chief; P. Arslan, Senior Manager, Financial Services;; and P. Masse, Senior Committee Clerk

PUBLIC INPUT

A. Beck, James Heights, on behalf of Quadra Cedar Hill Community Association, stated:

- There are no outreach programs or public engagement sessions for the budget; the result is limited public input on what are complex yet overarching issues directly related to governing the municipality.
- The Financial Plan agendas are not published on the Saanich website early enough to ensure the public has time to review and provide feedback.
- The proposed budget increase of 3.95% is greater than the Consumer Price Index (CPI) of 2.1%; in the past 10 years the general operating tax budget has seen an increase of 57%, over the same time period the CPI has increased 18%.
- A sustainable financial environment should be considered and in-reserve cash should be used to reduce budgetary costs.

K. Harper, Bonaire Place, on behalf of Camosun Community Association, stated:

- More notice is needed to allow the public sufficient time to analyze the budget documents.
- Greater effort is needed to find areas to save; a budget increase of 3.95% is not acceptable.
- The public should be polled regarding the services they would be prepared to reduce or lose; only necessities should be considered.
- J. Schmuck, Rock Street, stated:
- It would be ideal if public participation considerations for the 2018 budget process got underway now.

2017 – 2021 DRAFT FINANCIAL PLAN

Report from the Director of Finance dated February 20, 2017 providing an overview of the proposed five year financial plan and the highlights of the 2017 budget proposal.

Motion: MOVED by Councillor Brownoff and Seconded by Councillor Plant: "That the Budget Submission Report of the Draft Financial Plan 2017-2021 from the Director of Finance dated February 20, 2017 be received for information." CARRIED 5280-20 2017 DEPARTMENTAL BUDGETS – COUNCIL, ADMINISTRATION AND 2017 Budget GRANTS The Director of Finance presented the 2017 budget for Council, Administration and Grants in the amount of \$1,873,600 which represents a 4.52% increase over 2016. Questions from Council were answered.

2017 Budget

2017 DEPARTMENTAL BUDGETS - CORPORATE SERVICES 5280-20

The Director of Corporate Services presented the 2017 operating budget for the Corporate Services Department in the amount of \$6,184,300 which represents a 16.82% increase over 2016. The key accomplishments of 2016 and the key priorities for 2017, as shown in the 2017-2021 Draft Financial Plan, were highlighted.

Questions from Council were answered.

2017 DEPARTMENTAL BUDGETS – FINANCE <u>5280-20</u> 2017 Budget

The Director of Finance presented the 2017 operating budget for the Finance Department in the amount of \$3,208,500 which represents a 4.05% increase over 2016. The key accomplishments of 2016 and the key priorities for 2017, as shown in the 2017-2021 Draft Financial Plan, were highlighted.

Questions from Council were answered.

5280-20

2017 DEPARTMENTAL BUDGETS – FISCAL SERVICES 2017 Budget

The Director of Finance presented the 2017 budget for Fiscal Services in the amount of \$7,568,200 which represents a 7.65% increase over 2016. Outstanding debt will increase to \$34.9 million by December 2017, which is significantly lower than the limit established under provincial legislation and remains well within the guideline of a maximum 7% of property tax revenue.

Questions from Council were answered.

2017 DEPARTMENTAL BUDGETS – LEGISLATIVE SERVICES 5280-20 2017 Budget

The Director of Finance presented the 2017 operating budget for the Legislative Services Department in the amount of \$2,755,100 which represents a 3.17% increase over 2016. The key accomplishments of 2016 and the challenges and key priorities of 2017, as shown in the 2017-2021 Draft Financial Plan, were highlighted.

Questions from Council were answered.

2017 Budget 2017 DEPARTMENTAL BUDGETS – PLANNING AND INSPECTIONS The Director of Planning presented the 2017 operational budget for the Planning Department in the amount \$2,465,000 which represents a 0.75% increase over 2016. The key accomplishments of 2016 and the challenges and key priorities of 2017, as shown in the 2017-2021 Draft Financial Plan, were highlighted.

Questions from Council were answered.

Recess MOVED by Councillor Haynes and Seconded by Councillor Brice: "That the Special Committee of the Whole Financial Plan meeting be recessed until 6:00 p.m., Wednesday, March 1, 2017."

CARRIED

The meeting recessed at 10:57 p.m.

DISTRICT OF SAANICH MINUTES OF THE SPECIAL COMMITTEE OF THE WHOLE MEETING FINANCIAL PLAN HELD IN THE COUNCIL CHAMBERS SAANICH MUNICIPAL HALL, 770 VERNON AVENUE <u>RECONVENED ON WEDNESDAY, MARCH 1, 2017 AT 6:00 P.M.</u>

Present:

Mayor Atwell

- Council: Councillors Brice, Brownoff, Haynes, Murdock, Plant, Sanders and Wergeland
- Staff: Paul Thorkelsson, Chief Administrative Officer; V. Tinney, Director of Finance; H. Machielse, Director of Engineering; K. Watson, Director of Legislative Services; S. Samborski, Director of Parks and Recreation; B. Downie, Police Chief Constable; M. Burgess, Fire Chief; P. Arslan, Senior Manager, Financial Services;; and P. Masse, Senior Committee Clerk

5280-20 2017 Budget

PUBLIC INPUT

Chair:

- P. Haddon, James Heights, stated:
- More public input at Council budget meetings could be achieved if the associated documents were less challenging to evaluate and interpret.
- Departmental presentations, education sessions and a longer budget cycle identifying priorities could engage the public.

D. Wick, President, Friends of Mt. Douglas Park Society, stated:

- The Society has an excellent working relationship with the Parks and Recreation Department; the associated budget request is supportable.
- Due to increased usage, park degradation continues to escalate; the Society would like to see random official park presence in the park to ensure trails are utilized properly.

K. Harper, Bonaire Place, on behalf of Camosun Community Association, stated:

- Opportunities for greater efficiencies and leveraging across all Departments should be considered; for example, when the I.T. Department examines program restructuring they should also analyze how the end result will affect overall staffing levels that could result in a decreased staffing budget.

5280-202017 DEPARTMENTAL BUDGETS – POLICE SERVICES2017 BudgetThe Police Chief and Police Board Director of Einance press

The Police Chief and Police Board Director of Finance presented the 2017 budget increase for the Police Department in the amount of \$1,327,900 which represents a 4.29% increase over 2016. The key accomplishments of 2016 and the challenges and key priorities for 2017, as shown in the 2017-2021 Draft Financial Plan, were highlighted.

Questions from Council were answered.

5280-20 2017 Budget 2017 Budget The Fire Chief presented the 2017 budget for the Fire

The Fire Chief presented the 2017 budget for the Fire Department in the amount of \$17,762,000 which represents a 3.86% increase over 2016. The key accomplishments of 2016 and the challenges and key priorities for 2017, as shown in the 2017-2021 Draft Financial Plan, were highlighted.

Questions from Council were answered.

5280-20 2017 Budget 2017 DEPARTMENTAL SERVICES – EMERGENCY PROGRAM The Fire Chief presented the 2016 operational budget for the Fire

The Fire Chief presented the 2016 operational budget for the Emergency Program in the amount of \$421,200 which represents a 1.01% increase over 2016. The key accomplishments of 2016 and the key priorities for 2017, as shown in the 2017-2021 Draft Financial Plan, were highlighted.

Questions from Council were answered.

5280-20 2017 Budget 2017 DEPARTMENTAL SERVICES – PARKS AND RECREATION The Director of Parks and Recreation presented the 2017 oper

The Director of Parks and Recreation presented the 2017 operational budget for the Parks and Recreation Department in the amount of \$15,619,700 which represents a 2.78% increase over 2016. The key accomplishments of 2016 and the key priorities for 2017, as shown in the 2017-2021 Draft Financial Plan, were highlighted.

Questions from Council were answered.

5500-20
Parks & Recreation
Fees and ChargesPARKS AND RECREATION – FEES AND CHARGES SCHEDULE FOR
2017/2018
Report from the Director of Parks and Recreation dated February 20, 2017

Report from the Director of Parks and Recreation dated February 20, 2017 recommending that Council approve the proposed schedule of Parks and Recreation fees and charges for the period of April 1, 2017 to March 31, 2018 as outlined in the report.

Motion: MOVED by Councillor Murdock and Seconded by Councillor Brice: "That the Parks and Recreation Fees and Charges for the period of April 1, 2017 to March 31, 2018 as outlined in the report from the Director of Parks and Recreation dated February 20, 2017 be approved."

> MOVED by Councillor Murdock and Seconded by Councillor Brice: "That consideration of the Parks and Recreation Fees and Charges for the period of April 1, 2017 to March 31, 2018 be postponed to allow for further review of the report from the Director of Parks and Recreation dated February 20, 2017."

> > CARRIED

Motion to Recess MOVED by Councillor Haynes and Seconded by Councillor Brice: "That the Special Committee of the Whole Financial Plan meeting be recessed until 6:00 p.m., Thursday, March 2, 2017."

CARRIED

The meeting recessed at 9:35 p.m.

CHAIR

I hereby certify these Minutes are accurate.

MUNICIPAL CLERK

DISTRICT OF SAANICH THE SPECIAL COMMITTEE OF THE WHOLE MEETING FINANCIAL PLAN <u>THURSDAY, MARCH 2, 2017 AT 6:00 P.M.</u>

<u>Meeting Cancelled</u> The Special Committee of the Whole Financial Plan meeting was cancelled due a lack of quorum. The meeting will be rescheduled to reconvene on Wednesday, March 8, 2017.

DISTRICT OF SAANICH MINUTES OF THE SPECIAL COMMITTEE OF THE WHOLE MEETING FINANCIAL PLAN HELD IN THE COUNCIL CHAMBERS SAANICH MUNICIPAL HALL, 770 VERNON AVENUE RECONVENED ON WEDNESDAY, MARCH 8, 2017 AT 6:02 P.M.

Present:

5280-20

Chair: Mayor Atwell

- Councillors Brice (6:35 p.m.), Brownoff, Haynes, Murdock, Plant, Council: Sanders and Wergeland
- Staff: Paul Thorkelsson, Chief Administrative Officer; V. Tinney, Director of Finance; H. Machielse, Director of Engineering; K. Watson, Director of Legislative Services; S. Samborski, Director of Parks and Recreation; P. Arslan, Senior Manager, Financial Services; and E. van den Hengel, Committee Clerk

PUBLIC INPUT 2017 Budget

- P. Haddon, James Heights, stated:
- A supply and demand study for long-term Parks services would be beneficial to ascertain the best use of funds and resources in the Capital Budget review process for the Parks and Recreation Department.

2017 DEPARTMENTAL BUDGETS – ENGINEERING 5280-20 2017 Budget

The Director of Engineering presented the 2017 operating budget for the Engineering Department in the amount of \$12,718,100 which represents a 2.79% increase over 2016. The key accomplishments of 2016 and the key priorities for 2017, as shown in the 2017-2021 Draft Financial Plan, were highlighted.

Questions from Council were answered.

2017 DEPARTMENTAL BUDGETS - WATER UTILITY <u>5280-20</u> 2017 Budget

The Director of Engineering presented the 2017 operating budget for the Water Utility System in the amount of \$21,002,800 which represents a 1.86% increase over 2016. The system is self-financed from water charges on a user pay basis. The key accomplishments of 2016 and the key priorities for 2017, as shown in the 2017-2021 Draft Financial Plan, were highlighted.

Questions from Council were answered.

2017 DEPARTMENTAL BUDGETS – SEWER UTILITY <u>5280-20</u> 2017 Budget

The Director of Engineering presented the 2017 budget for the Sewer Utility System in the amount of \$19,458,000 which represents a 10.09% increase over 2016. The system is self-financed from sewer charges on a user pay basis. The key accomplishments of 2016 and the key priorities for 2017, as shown in the 2017-2021 Draft Financial Plan, were highlighted.

Questions from Council were answered.

5280-20 2017 Budget 2017 DEPARTMENTAL BUDGETS – GENERAL CAPITAL PROGRAM

The Director of Finance presented an overview of the 2017 capital budget in the amount of \$34,393,200 highlighting revenue sources and progress toward infrastructure sustainability targets.

Questions from Council were answered.

5280-20 2017 DEPARTMENTAL BUDGETS – OTHER CAPITAL

2017 Budget

The Director of Finance presented an overview of the 2017 capital budget for vehicles, equipment and technology. The Director of Corporate Services outlined planned hardware and software expenditures and the Director of Parks & Recreation highlighted the budgets for parks and trails and for recreation facilities.

Questions from Council were answered.

5280-20 2017 DEPARTMENTAL BUDGETS – ENGINEERING CAPITAL 2017 Budget The Director of Engineering presented the 2017 budget for E

The Director of Engineering presented the 2017 budget for Engineering Department capital investments, and highlighted a total budget for community facilities, transportation, and underground infrastructure requirements.

Questions from Council were answered.

5280-202017 DEPARTMENTAL BUDGETS - PARKS AND RECREATION2017 BudgetCAPITAL

The Director of Parks and Recreation presented the 2017 budget for Parks and Recreation Department capital investments, and highlighted a total budget for park and trail structures and recreation facility requirements.

Questions from Council were answered.

5500-20 PARKS AND RECREATION – FEES AND CHARGES SCHEDULE FOR Parks & Recreation 2017/2018 Fees and Charges Diamond Charges

Report from the Director of Parks and Recreation dated February 20, 2017 recommending that Council approve the proposed schedule of Parks and Recreation fees and charges for the period of April 1, 2017 to March 31, 2018 as outlined in the report.

Motion: From the Special Committee of the Whole Financial Plan meeting of March 1, 2017:

MOVED by Councillor Murdock and Seconded by Councillor Brice: "That the Parks and Recreation Fees and Charges for the period of April 1, 2017 to March 31, 2018 as outlined in the report from the Director of Parks and Recreation dated February 20, 2017, be approved."

CARRIED

Adjournment On a motion from Councillor Brownoff, the meeting adjourned at 9:15 pm.

CHAIR

I hereby certify these Minutes are accurate.

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MUNICIPAL CLERK